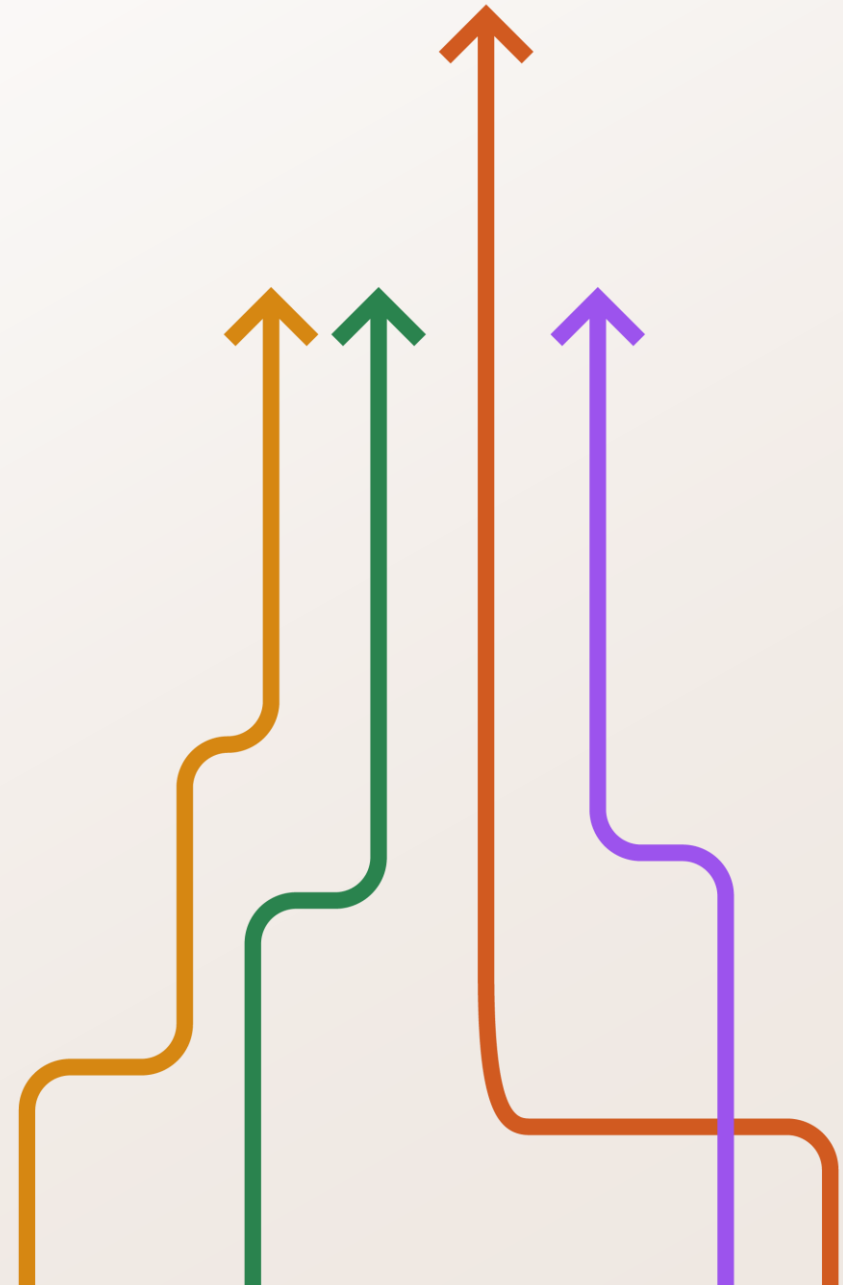




# First quarter 2023 earnings presentation

May 4, 2023



# Cautionary statement regarding forward-looking statements

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This presentation includes forward-looking statements that reflect our current views with respect to future events and financial performance. Such statements are provided under the “safe harbor” protection of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements that do not relate solely to historical or current facts, and can generally be identified by words or phrases written in the future tense and/or preceded by words such as “likely,” “should,” “may,” “anticipates,” “intends,” “plans,” “seeks,” “believes,” “estimates,” “expects” or similar words or variations thereof, or the negative thereof, references to future periods, or by the inclusion of forecasts or projections, but these terms are not the exclusive means of identifying such statements. Examples of forward-looking statements include, but are not limited to, statements we make regarding our outlook, financial guidance, the market, industry and macroeconomic environment, our business, growth strategies, product development efforts and future expenses, customer growth and statements reflecting our expectations about our ability to execute on our strategic plans, achieve future growth and profitability and achieve our financial goals.

Forward-looking statements in this press release are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, by their nature, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, our actual results may differ materially from those contemplated by the forward-looking statements. Important factors that could cause actual results to differ materially from those in the forward-looking statements include the following: the war between Russia and Ukraine, global geopolitical tension and worsening macroeconomic conditions; actual or potential changes in international, national, regional and local economic, business and financial conditions, including recessions, inflation, rising interest rates, volatility in the capital markets and related market uncertainty; the impact of worsening macroeconomic conditions on our new and existing customers; our inability to acquire new customers and generate additional revenue from existing customers; our inability to generate sales of subscriptions to our platform or any decline in demand for our platform and the data we offer; the competitiveness of the market in which we operate and our ability to compete effectively; the failure to maintain and improve our platform, or develop new modules or insights for healthcare commercial intelligence; the inability to obtain and maintain accurate, comprehensive or reliable data, which could result in reduced demand for our platform; the risk that our recent growth rates may not be indicative of our future growth; the inability to achieve or sustain profitability in the future compared to historical levels as we increase investments in our business; the loss of our access to our data providers; the failure to respond to advances in healthcare commercial intelligence; an inability to attract new customers and expand subscriptions of current customers; the risk of cyber-attacks and security vulnerabilities; litigation, investigations or other legal, governmental or regulatory actions; and the possibility that our security measures are breached or unauthorized access to data is otherwise obtained.

Additional factors or events that could cause our actual performance to differ from these forward-looking statements may emerge from time to time, and it is not possible for us to predict all of them. Should one or more of these risks or uncertainties materialize, or should any of our assumptions prove incorrect, our actual financial condition, results of operations, future performance and business may vary in material respects from the performance projected in these forward-looking statements.

For additional discussion of factors that could impact our operational and financial results, refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and our Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other subsequent SEC filings, which are or will be available on the Investor Relations page of our website at [ir.definitivehc.com](http://ir.definitivehc.com) and on the SEC website at [www.sec.gov](http://www.sec.gov).

All information in this presentation speaks only as of the date on which it is made. We undertake no obligation to publicly update this information, whether as a result of new information, future developments or otherwise, except as may be required by law.

## **Non-GAAP Financial Measures**

The historical financial information in this presentation includes information that is not presented in accordance with generally accepted accounting principles in the United States (“GAAP”), such as Adjusted EBITDA, Adjusted Gross Profit, Adjusted Gross Profit Margin, Adjusted EBITDA Margin, Adjusted Operating Profit, Adjusted Net Income, Unlevered Free Cash Flow and Unlevered Free Cash Flow Margin. These are supplemental financial measures of our performance and should not be considered substitutes for net (loss) income, gross profit or any other measure derived in accordance with GAAP. Non-GAAP measures in this presentation may be calculated in ways that are not comparable to similarly titled measures reported by other companies. Our presentation of these non-GAAP financial measures are intended as supplemental measures of our performance that are not required by, or presented in accordance with, GAAP. We do not provide a quantitative reconciliation of the forward-looking non-GAAP financial measures included in this presentation to the most directly comparable GAAP measures due to the high variability and difficulty to predict certain items excluded from these non-GAAP financial measures; in particular, the effects of stock-based compensation expense, taxes and amounts under the exchange tax receivable agreement, deferred tax assets and deferred tax liabilities, and restructuring, integration and transaction expenses. We expect the variability of these excluded items may have a significant, and potentially unpredictable, impact on our future GAAP financial results. In evaluating our non-GAAP financial measures, you should be aware that in the future we may incur expenses similar to those eliminated in these presentations. See the appendix to this presentation for a reconciliation of each non-GAAP financial measure to its most directly comparable financial measure stated in accordance with GAAP.

References in this presentation to profitability are on an Adjusted EBITDA basis.



# → Company overview



# Investment highlights

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Category-defining software platform for healthcare commercial intelligence and analytics



Large and growing \$10B+ TAM in healthcare market with significant expansion opportunities



Sophisticated healthcare AI engine and analytics create formidable competitive moat and new intelligence exponentially compounds the strength of our platform



Delivered via mission-critical SaaS platform deeply embedded into customer workflow



Demonstrated combination of high growth and high profitability at scale – “Rule of 40” financials<sup>1</sup>



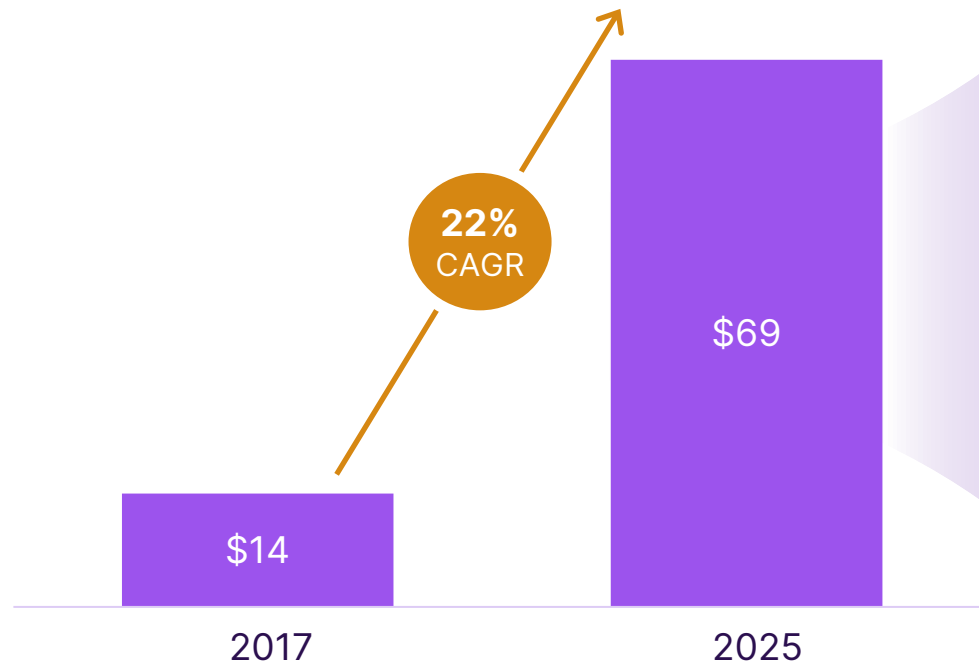
Experienced management team with track record of disruption and innovation

<sup>1</sup> As used in this presentation, “Rule of 40” refers to the sum of the company’s year over year revenue growth and Adjusted EBITDA or uFCF margin.



# Rapidly growing market driven by strong healthcare tailwinds

**ESTIMATED GLOBAL HEALTHCARE ANALYTICS MARKET (\$B)<sup>1</sup>**



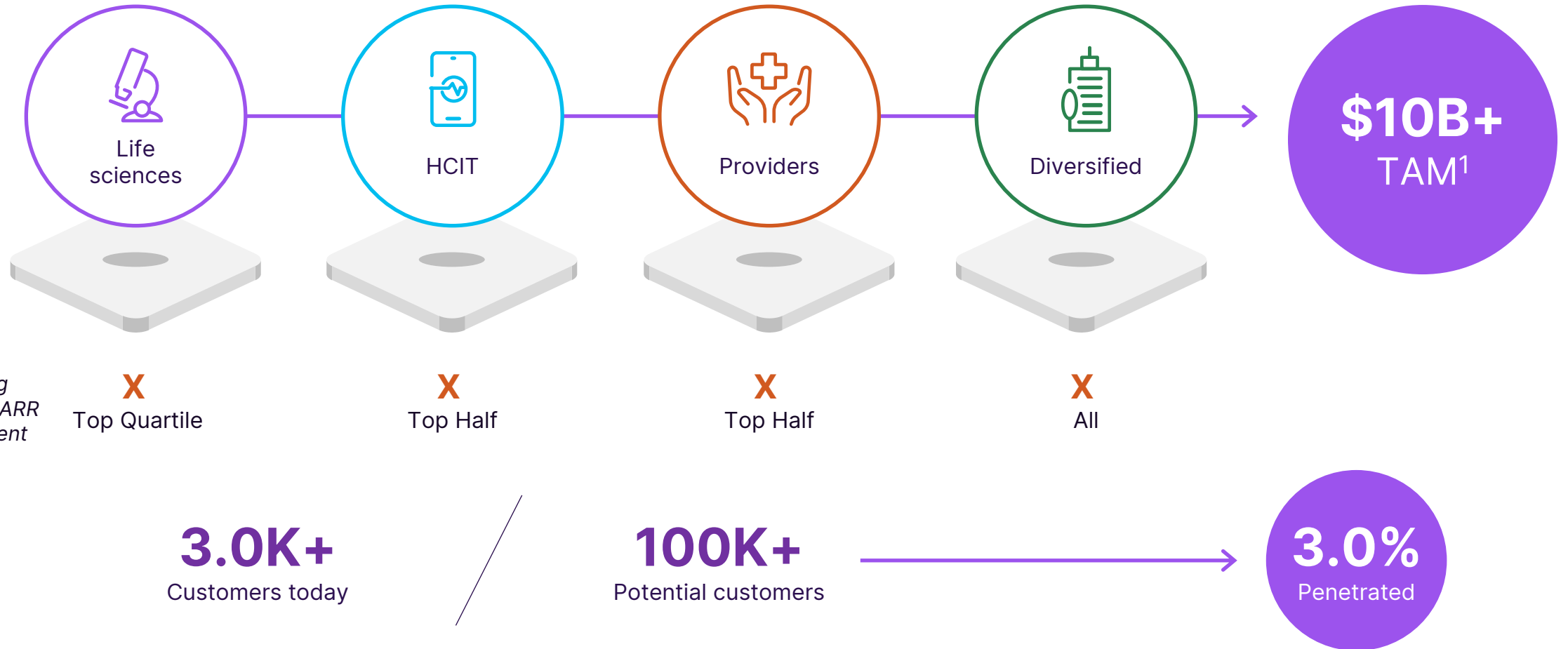
Growth in U.S. healthcare spending	<ul style="list-style-type: none"> <li>Healthcare is over 18% of U.S. GDP in 2021 and growing</li> <li>Research suggests overall spend driven by an aging population and the emphasis on healthcare spurred by the COVID-19 pandemic</li> </ul>
Shift to value-based care	<ul style="list-style-type: none"> <li>Stakeholders are focused on measuring outcomes of care delivery within the context of cost</li> <li>We believe value-based healthcare results in fundamental changes to an organization's operating economics, and is reliant on data-drive analytics</li> </ul>
Shift to ambulatory and telemedicine	<ul style="list-style-type: none"> <li>Continued shift to outpatient and ambulatory care creates more fragmentation</li> <li>COVID-driven acceleration of telemedicine changing how care is provided</li> </ul>
Exponential growth of complex data	<ul style="list-style-type: none"> <li>We believe the explosion of types and availability of information has made healthcare companies more data-driven</li> </ul>
Expanding regulation	<ul style="list-style-type: none"> <li>Increased regulatory scrutiny</li> </ul>

→ Definitive Healthcare is in the early innings of penetrating the large addressable opportunity



<sup>1</sup> BIS Research: Global Big Data in Healthcare Market; Analysis and Forecast, 2017-2025

# Large and underpenetrated market opportunity



<sup>1</sup> TAM or "Total Addressable Market" refers to the revenue opportunity that we believe is available for our healthcare commercial intelligence platform, a subset of the Global Healthcare Analytics Market. See Basis of Presentation for a full explanation of the calculation.



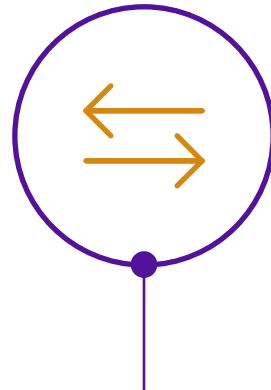
# Multiple drivers of future growth

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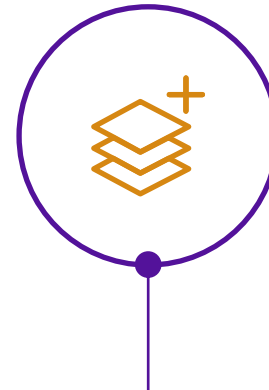
Acquire new customers



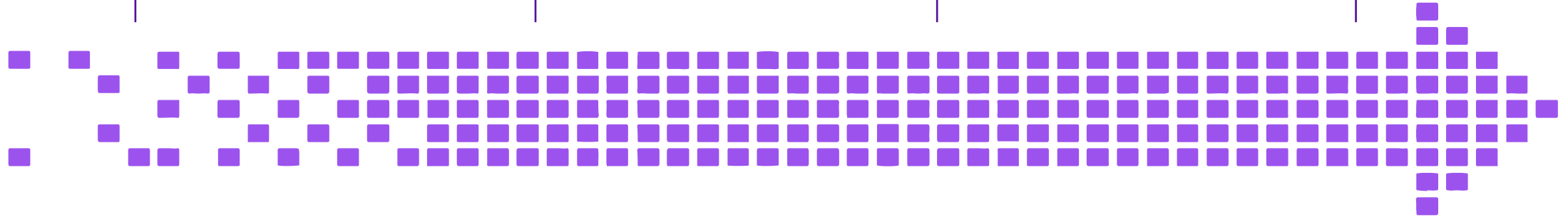
Expand with existing customers



Innovate to strengthen our platform



Selective strategic acquisitions



→ Multiple levers to drive long-term sustainable growth



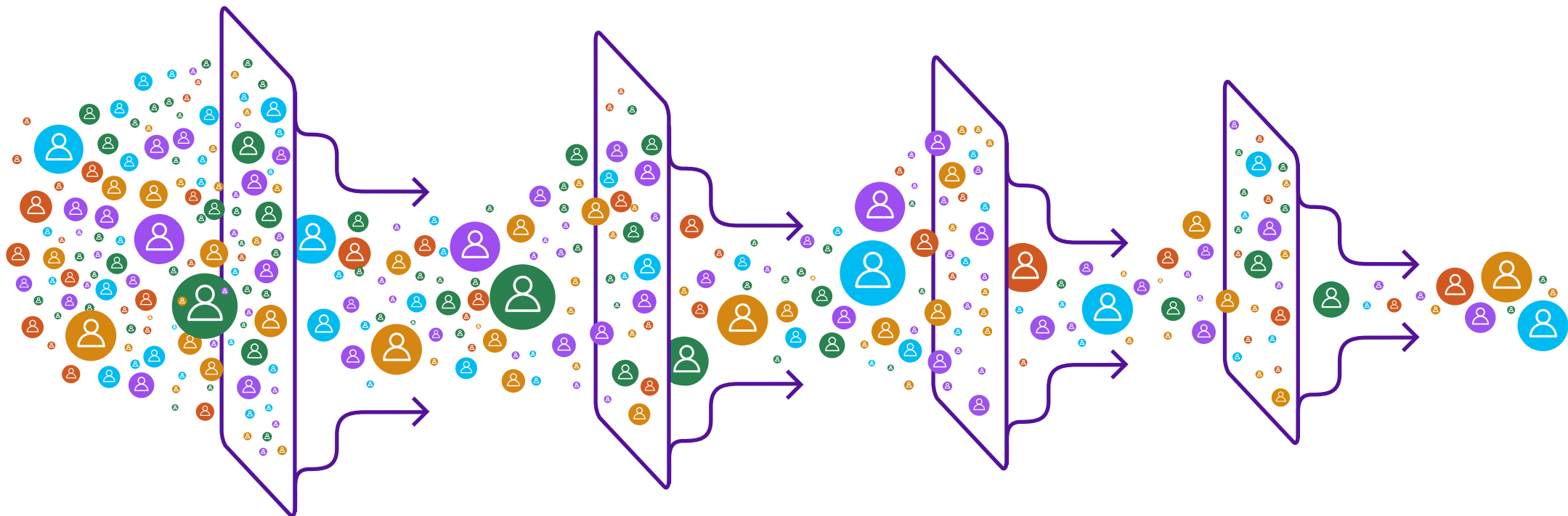
# The Atlas Dataset delivers the true picture of your target market

## At one midwestern IDN in 2021...

Physician-level claims lens alone dramatically overstates the number of unique patients

Adding analysis based on organization-level claims refines the number of patients, but still significantly overstated

Mapping DH reference and affiliation data with claims provides the true number of unique patients



**Start with 6,566**  
METASTATIC LUNG CANCER  
PATIENTS

**Looks like 1,294**  
METASTATIC LUNG CANCER  
PATIENTS

**Actually only 744**  
METASTATIC LUNG CANCER  
PATIENTS

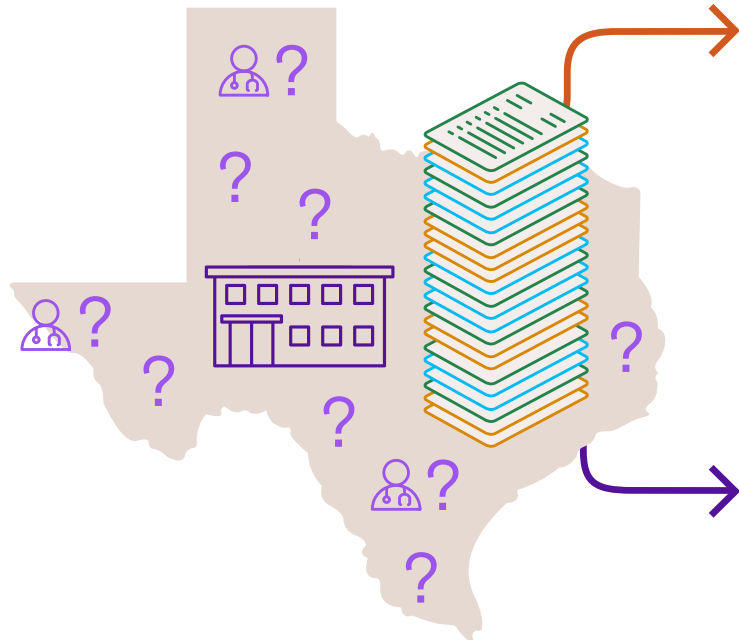




# The Atlas Dataset gets your sales team to the right locations where the buyers are

A pharmaceutical firm wanted to find the doctors who could prescribe their drug...

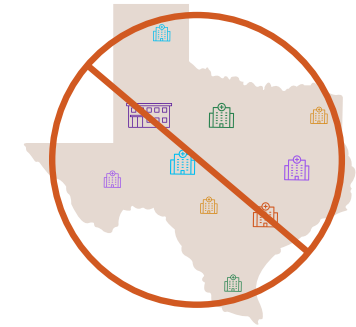
One physician group has 820 physicians practicing at 250 locations. Claims data alone doesn't show where the doctors actually see patients.



Due to centralized billing, 72% of claims flowed through one NPI -- which isn't even a practice location



Using claims data alone, sales reps would have gone to a billing office -- where no doctors practiced!



By matching reference and affiliation data to claims, the reps can identify all 250 practice locations -- with addresses and specific doctors who practice there.

Reps go to the right location, prepared to have a personalized conversation with the doctor.



# Experienced and innovative management team

**Robert Musslewhite**  
CEO



**Jason Krantz**  
Founder & Exec. Chairman



**Jon Maack**  
President



**Rick Booth**  
Chief Financial Officer



**Kate Shamsuddin Jensen**  
Chief Product Officer



**Scott Oberlink**  
Chief Technology Officer



**Justin Steinman**  
Chief Marketing Officer



**Joe Mirisola**  
Chief Revenue Officer



**Tom Penque**  
Chief Talent Officer



**Ram Sharma**  
EVP, Life Sciences



**CEO**  
with extensive experience leading healthcare SaaS companies at-scale



**FOUNDER & CHAIRMAN**  
with bold vision; named Entrepreneur of the Year, New England in 2020



**LEADERSHIP TEAM**  
with passion for healthcare and growth-centric mindset

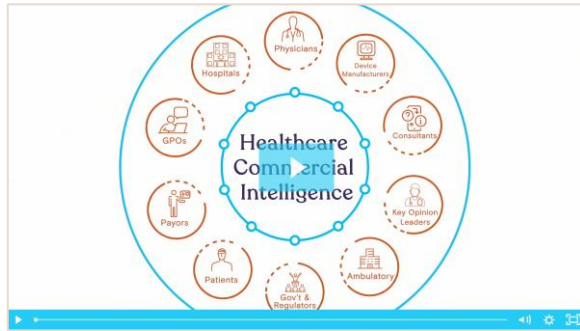


**ORGANIZATION**  
with winning culture; recognized **Best Place to Work in Massachusetts** among "Large" companies five years in a row (#1 in 2019)



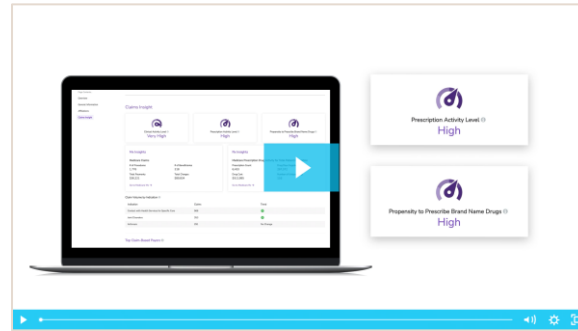
# Selected videos about Definitive Healthcare

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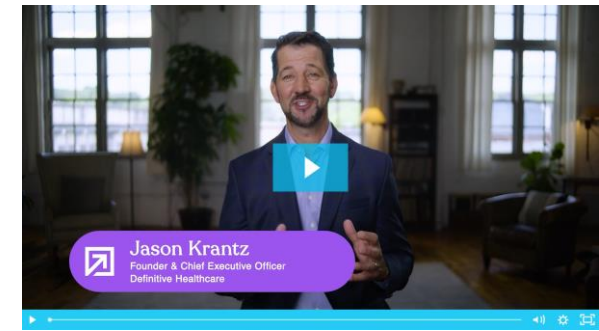
[Definitive Healthcare “explainer” video](#)

(2 MINUTES)



[Definitive Healthcare product demonstration video](#)

(10 MINUTES)



[Definitive Healthcare corporate introduction](#)

(30 MINUTES)



# → Financial highlights



# Financial highlights

## HIGH AND SUSTAINABLE GROWTH INTO LARGE MARKET



### Platform scale

**\$237M**  
Q1'23 Revenue  
Run Rate

**34%**  
2022  
Revenue Growth



### Strong land and expand

**103%**  
2022 Net Dollar Retention  
Customers >\$17.5K ARR



### Early penetration of growing TAM

**\$10B+**  
TAM

## EXCEPTIONAL PROFITABILITY



### High gross margin

**88%**  
2022 Adj. Gross Margin<sup>1</sup>



### High profitability

**24%**  
2022 uFCF Margin<sup>1</sup>



### Efficient GTM

**>7.9x**  
2022 LTV / CAC

## VISIBILITY AND CONSISTENCY



### SaaS business model

**98%**  
Subscription Revenue  
(2022)



### Diversified customer base

**3,000+**  
Total Customers as of March 31, 2023 (none  
>2% of Revenue)



### Long-term visibility

**60%**  
Multi-Year Contracts (as of Q4'22)

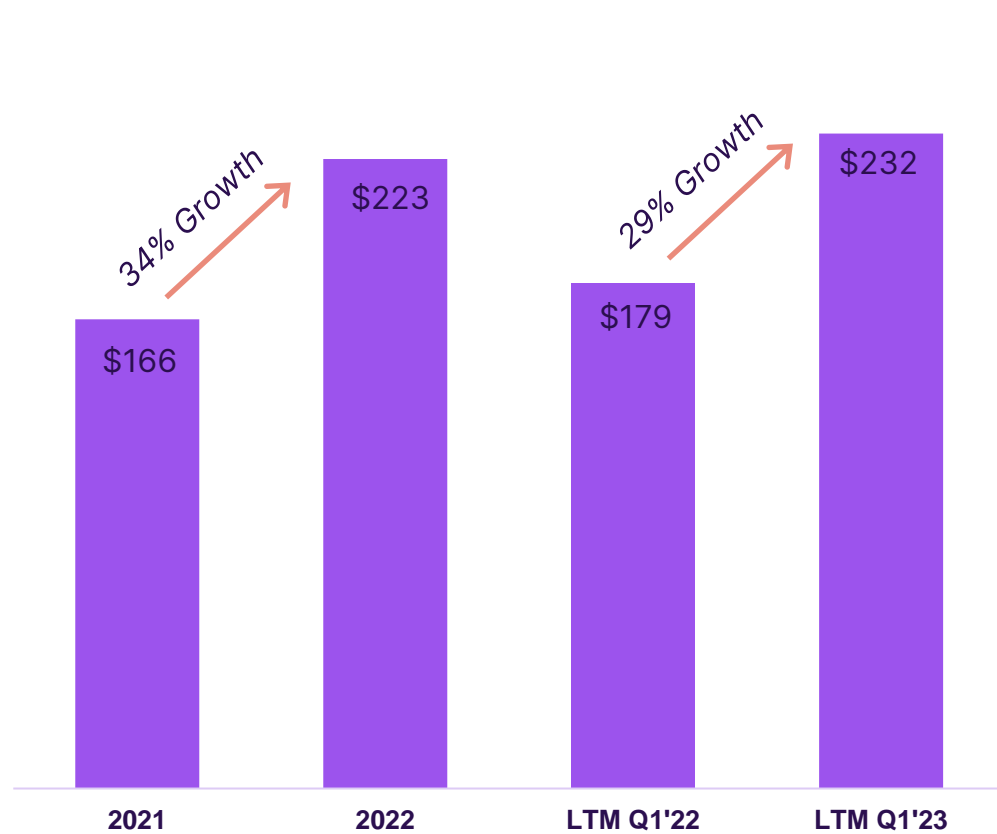
→ Our business model combines growth, profitability and visibility



Note: Figures shown are as of or for the 3 months ended March 31, 2023, unless indicated otherwise. See Basis of Presentation for definitions of Revenue Run Rate, LTV, CAC and Net Dollar Retention  
<sup>1</sup> Non-GAAP measure. See Appendix for a reconciliation of the non-GAAP measure to the most directly comparable financial measure stated in accordance with GAAP.

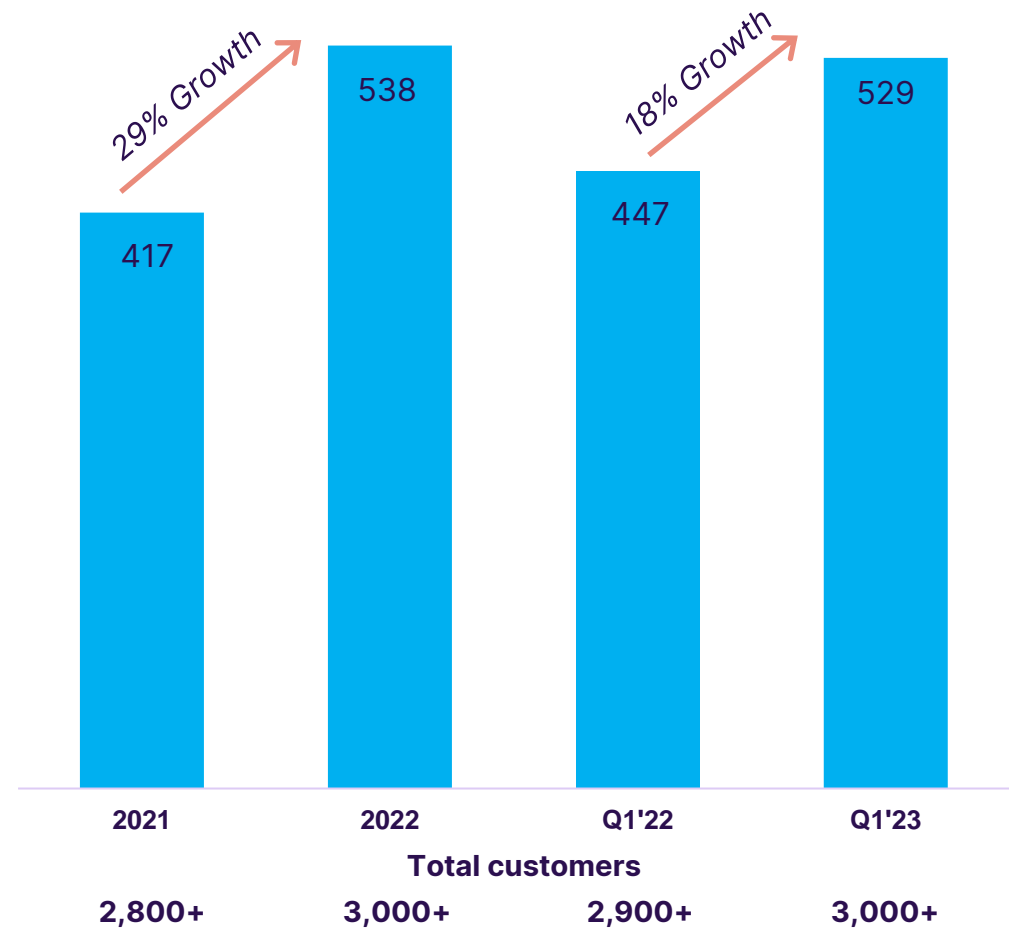
# Strong and durable revenue growth

Annual and LTM revenue (\$M)

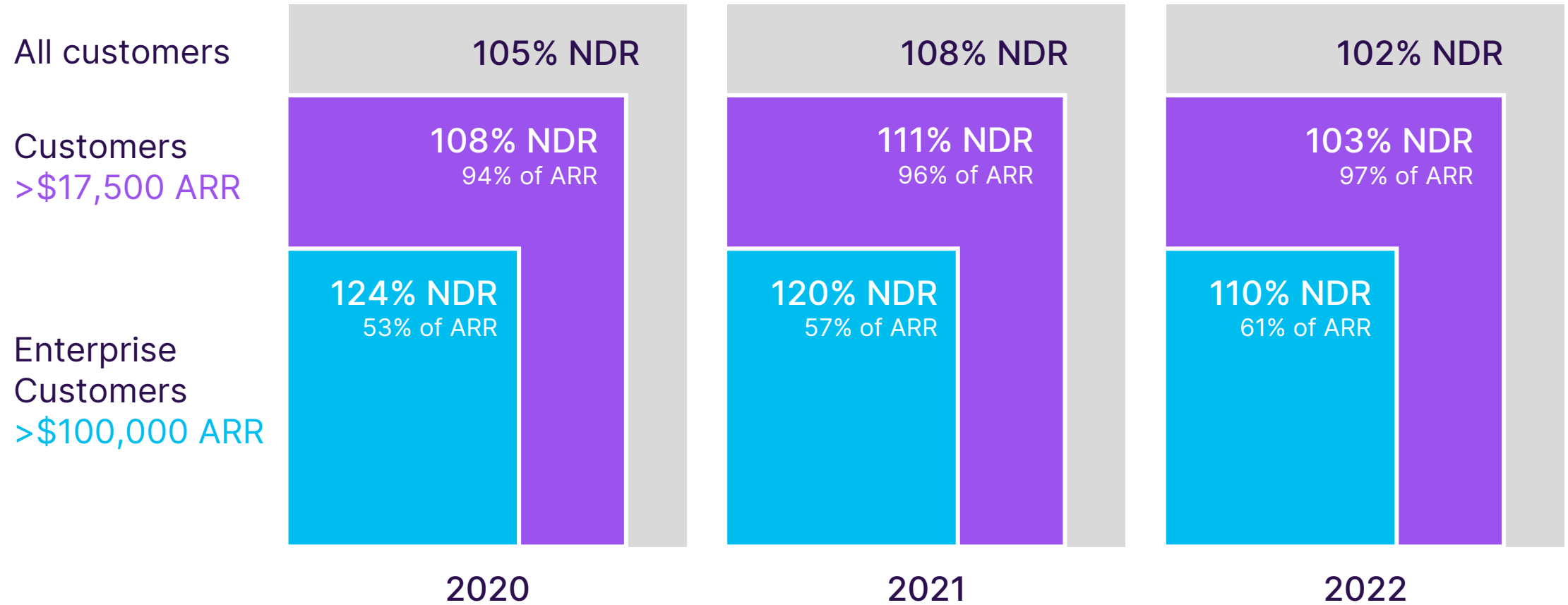


Enterprise customers

(# CUSTOMERS >\$100K ARR)



# Net dollar retention



Note: See Basis of Presentation for definitions of Net Dollar Retention

# Growth and profitability

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## Historical framework



## Confidence in drivers

→ **Culture of measurement**

→ **Profitability drivers**

- High gross margins
- Economies of scale with G&A after absorbing public company costs
- Investing in sales capacity and product development

→ **Growth drivers**

- Early penetration into large, growing market
- Efficient GTM with high LTV to CAC
- High-velocity product development engine





→ Q1 results



# Q1 performance

\$ MILLIONS, except per share info	First Quarter 2023	Guidance Range	Comments
Revenue	\$59.2	\$56.5 - 58.5	• <b>Revenue</b> - 3% or \$1.7 beat vs. midpoint
<i>% growth</i>	18%	13% - 17%	
Adjusted Operating Profit	\$14.1	\$13.5 - 14.5	• <b>Adj. Operating profit</b> - 1% or \$0.1 million beat vs. midpoint
<i>% of revenue</i>	24%	24% - 25%	
Adjusted EBITDA	\$15.7	\$15.0 - 16.0	• <b>Adjusted EBITDA</b> - 1% or \$0.2 beat vs. midpoint
<i>% of revenue</i>	26%	27% - 27%	
Adjusted Net Income	\$9.2	\$6.5 - 7.5	• <b>Adjusted Net Income</b> - 31% or \$2.2 beat vs. midpoint
Adjusted EPS	\$0.06	\$0.03 - 0.04	• <b>Adjusted EPS</b> - \$0.06, \$0.02 above midpoint



# Key shareholder statistics

Key shareholder statistics as of 3/31/2023	Public Shares	Minority Interest	Combined
	(Class A Shares)	(Class B Shares)	
<b><u>Vested shares</u></b>			
Sponsor ownership (as-if converted)	64,520,111	19,458,380	83,978,491
Management, Directors & employees	108,425	24,758,964	24,867,389
Float	45,534,129		45,534,129
Vested (as-if converted)	110,162,665	44,217,344	154,380,009
% Controlling vs NCI	71.4%	28.6%	100%
Float as %	41.3%		29.5%
Management, Directors & employees	0.1%	56.0%	16.1%
Sponsor ownership (as-if converted)	58.6%	44.0%	54.4%
	100.0%	100.0%	100.0%

## Comments

- 4.8M class B shares were exchanged into class A public shares in the quarter
- 0.3M class A shares issued from RSU vesting in the quarter
- Minority interest decreased to 28.6% from 31.8% at 12/31/22
- Q1 effective non-GAAP tax rate remained consistent with Q4 at 18.4% (68.2% vested Pubco shares x 27% tax rate)<sup>1</sup>
- Q2 effective non-GAAP tax rate is 19.3% (71.4% vested Pubco shares x 27% tax rate)<sup>1</sup>
- As of 3/31/23, there are 6.2M unvested Class A RSU's and 1.4M unvested Class B MIUs

<sup>1</sup> Non-GAAP tax rate is based on prior quarter end controlling interest % applied to statutory tax rate



# Balance sheet highlights

\$ MILLIONS, except net leverage ratio	AS OF		YoY Growth	
	MARCH 31, 2023	MARCH 31, 2022		
Cash & Short-term investments (1)	\$344.0	\$339.0	\$5.0	1%
Total debt outstanding (2)	\$264.7	\$271.6	-\$6.9	-3%
Net leverage ratio (3)	<0x	<0x		
Current remaining performance obligation	\$180.9	\$164.5	\$16.4	10%
Total remaining performance obligations	\$265.8	\$261.0	\$4.8	2%
Deferred revenue	\$105.5	\$94.0	\$11.5	12%

## Comments

- **Cash & Debt** – Strong balance sheet positions us to move quickly to seize opportunities
- **Revenue visibility** – Subscription revenue model provides excellent forward visibility and predictability
- **cRPO** up 10% vs. 18% revenue growth

(1) Comprised of \$125.0m in cash and cash equivalents and \$219.0m of short-term investments.

(2) As of April 1, 2023 the company's \$264.7m of debt is composed of \$132.3m at a fixed rate of 3.8%, and \$132.3m at a floating rate based on SOFR Term equal to 6.7%. Overall rate is 5.2%. Guidance incorporates forward yield curve expectations.

(3) Defined as total outstanding debt less cash and short-term investments divided by TTM Adjusted EBITDA.



→ Guidance



# Q2 and FY Guidance

(as of May 4, 2023)

<b>\$ MILLIONS, except per share info</b>	<b>Second Quarter 2023</b>	<b>Full Year 2023</b>
Revenue	\$60.5 - 61.5	\$249.0 - 255.0
<i>% growth</i>	11% - 13%	12% - 15%
Adjusted Operating Profit	\$14.5 - 15.5	\$61.5 - 65.5
<i>% of revenue</i>	24% - 25%	25% - 26%
Adjusted EBITDA	\$16.0 - 17.0	\$67.0 - 71.0
<i>% of revenue</i>	26% - 28%	27% - 28%
Adjusted Net Income	\$7.0 - 8.0	\$30.0 - 34.0
Adjusted EPS	\$0.03 - 0.05	\$0.19 - 0.23
<i>Diluted weighted average shares</i>	155.2	155.5

Assumes non-GAAP tax rate of 19.3% as described under key shareholder statistics.



→ Non-GAAP reconciliations  
& basis of presentation



# Reconciliation from GAAP gross profit and margin to adjusted gross profit and margin

THREE MONTHS ENDED MARCH 31,

\$ THOUSANDS	2023	2022	\$	%
<b>Reported Gross Profit</b>	<b>\$47,295</b>	<b>\$38,796</b>	<b>\$8,499</b>	<b>22%</b>
Amortization of intangible assets acquired through business combinations	2,290	5,102	(2,812)	(55%)
Equity-based compensation	258	232	26	11%
<b>Adjusted Gross Profit</b>	<b>\$49,843</b>	<b>\$44,130</b>	<b>\$5,713</b>	<b>13%</b>
<b>Reported Gross Profit Margin</b>	<b>80%</b>	<b>77%</b>		<b>2%</b>
Amortization of intangible assets acquired through business combinations	4%	10%		(6%)
Equity-based compensation	0%	0%		0%
<b>Adjusted Gross Profit Margin</b>	<b>84%</b>	<b>88%</b>		<b>(4%)</b>
Revenue	59,201	50,124	9,077	18%





# Reconciliation from GAAP to non-GAAP operating expenses

THREE MONTHS ENDED MARCH 31,

<b>\$ THOUSANDS</b>	<b>2023</b>	<b>2022</b>	<b>\$</b>	<b>%</b>
<b>GAAP Sales &amp; Marketing</b>	<b>\$23,423</b>	<b>\$21,293</b>	<b>\$2,130</b>	<b>10%</b>
Equity-based compensation	(2,649)	(3,746)	\$1,098	(29%)
Other non-recurring items	(28)	(27)	(\$1)	4%
<b>Non-GAAP Sales &amp; Marketing</b>	<b>\$20,746</b>	<b>\$17,520</b>	<b>\$3,227</b>	<b>18%</b>
<b>GAAP Product Development</b>	<b>\$9,884</b>	<b>\$6,850</b>	<b>\$3,034</b>	<b>44%</b>
Equity-based compensation	(3,011)	(1,289)	(\$1,722)	>100%
Other non-recurring items	(14)	(36)	\$22	(61%)
<b>Non-GAAP Product Development</b>	<b>\$6,859</b>	<b>\$5,525</b>	<b>\$1,334</b>	<b>24%</b>
<b>GAAP General &amp; Administrative</b>	<b>\$13,640</b>	<b>\$10,454</b>	<b>\$3,186</b>	<b>30%</b>
Equity-based compensation	(5,210)	(1,605)	(\$3,605)	>100%
Other non-recurring items	(795)	(1,533)	\$738	(48%)
<b>Non-GAAP General &amp; Administrative</b>	<b>\$7,635</b>	<b>\$7,316</b>	<b>\$319</b>	<b>4%</b>

Non-recurring items represent expenses that are typically by nature one-time, non-operational and unrelated to our core operations.



# Reconciliation from net income (loss) to adjusted operating income and adjusted net income

THREE MONTHS ENDED MARCH 31,

\$ THOUSANDS	2023	2022	\$	%
<b>Net income (loss)</b>	<b>(\$15,600)</b>	<b>(\$13,057)</b>	<b>(\$2,543)</b>	<b>19%</b>
Interest expense, net	780	1,884	(1,104)	(59%)
Income tax (benefit) provision	(710)	87	(797)	>(100%)
Other expense (income), net	3,698	101	3,597	>100%
<b>GAAP Operating loss</b>	<b>(\$11,832)</b>	<b>(\$10,985)</b>	<b>(\$847)</b>	<b>8%</b>
Transaction, integration, and restructuring expenses	2,590	1,310	1,280	98%
Equity-based compensation	11,128	6,872	4,256	62%
Other non-recurring items	837	1,596	(759)	(48%)
Amortization of intangible assets acquired through business combinations	11,367	14,451	(3,084)	-21%
<b>Adjusted Operating Income</b>	<b>\$14,090</b>	<b>\$13,244</b>	<b>\$846</b>	<b>6%</b>
Interest expense, net	(780)	(1,884)	1,104	(59%)
Recurring income tax benefit	710	305	405	>100%
Foreign currency gain (loss)	(79)	147	(226)	Nmf
Tax impacts of adjustments to net income (loss)	(4,776)	(4,161)	(615)	15%
<b>Adjusted Net Income</b>	<b>\$9,165</b>	<b>\$7,651</b>	<b>\$1,514</b>	<b>20%</b>



# Reconciliation from net income (loss) to adjusted EBITDA

THREE MONTHS ENDED MARCH 31,

\$ THOUSANDS	2023	2022	\$	%
<b>Net income (loss)</b>	<b>(\$15,600)</b>	<b>(\$13,057)</b>	<b>(\$2,543)</b>	<b>19%</b>
Interest expense, net	780	1,884	(1,104)	(59%)
Income tax provision	(710)	87	(797)	>(100%)
Depreciation & amortization	12,944	15,252	(2,308)	(15%)
Transaction, integration and restructuring expenses	2,590	1,310	1,280	98%
Equity-based compensation	11,128	6,872	4,256	62%
Other expense (income), net	3,698	101	3,597	Nmf
Other non-recurring items	837	1,596	(759)	(48%)
<b>Adjusted EBITDA</b>	<b>\$15,667</b>	<b>\$14,045</b>	<b>\$1,622</b>	<b>12%</b>
Revenue	59,201	50,124	9,077	18%
<b>Adjusted EBITDA margin</b>	<b>26%</b>	<b>28%</b>		



# Reconciliation from cash flow from operations to unlevered free cash flow

\$ THOUSANDS	THREE MONTHS ENDED MARCH 31,			
	2023	2022	\$	%
<b>Cash Flow from Operations</b>	<b>\$14,957</b>	<b>\$13,633</b>	<b>\$1,324</b>	<b>10%</b>
Cash interest	3,475	1,771	\$1,704	96%
Transaction, integration, and restructuring expenses paid in cash	2,433	1,310	\$1,123	86%
Payment of earnout in cash from operations	-	6,400	(\$6,400)	(100%)
Other non-recurring Items	837	1,596	(\$759)	(48%)
Purchases of property, equipment and other assets	(1,338)	(794)	(\$544)	69%
<b>Unlevered Free Cash Flow</b>	<b>\$20,364</b>	<b>\$23,916</b>	<b>(\$3,552)</b>	<b>(15%)</b>
Revenue	59,201	50,124	9,077	18%
<b>Unlevered Free Cash Flow Margin</b>	<b>34%</b>	<b>48%</b>		

Transaction and integration expenses paid in cash primarily represent legal, accounting, and consulting expenses related to our acquisitions; restructuring expenses paid in cash relate to our restructuring plan announced in the first quarter of 2023 and impairment and exit costs related to office relocations; earnout payment represents final settlement of contingent consideration included in cash flow from operations; non-recurring items represent expenses that are typically one-time, non-operational in nature, and unrelated to our core operations.



# Basis of presentation

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**TAM:** TAM or “Total Addressable Market” refers to the revenue opportunity that we believe is available for our healthcare commercial intelligence platform, a subset of the Global Healthcare Analytics Market. We calculate our TAM by estimating the number of potential customers (including current customers with whom we can expand our relationships) across Life Sciences, Healthcare IT, Healthcare Providers and Other companies and applying an ARR figure to each segment based on internal company data on existing customer spend. For Life Sciences companies, we applied the average ARR of our top quartile of existing customers. For HCIT and Healthcare Providers companies, we applied the average ARR of the top half, and for companies in the Other segment, we applied an average ARR based on spend for existing customers in each segment for the period ending December 31, 2021

**Enterprise Customers:** Customers generating more than \$100,00 in ARR

**Annual Recurring Revenue (ARR):** Refers to annualized recurring revenue as of period end.

**Net Dollar Retention (NDR):** Refers to net dollar retention rate, which we calculate as the percentage of ARR retained from existing customers across a defined period, after accounting for upsell, down-sell, pricing changes and churn. We calculate net dollar retention as beginning ARR for a period, plus (i) expansion ARR (including, but not limited to, upsell and pricing increases), less (ii) churn (including, but not limited to, non-renewals and contractions), divided by (iii) beginning ARR for a period.

**Revenue:** GAAP revenue

**Revenue Run Rate:** Quarterly GAAP revenue x 4. Reflects revenue extrapolated based on current financial information and assumes that current conditions continue

**Organic revenue growth:** is calculated as performance as if we had owned an acquired business in the same period a year ago

**Adjusted Gross Profit:** is calculated as revenue less cost of revenue (excluding acquisition-related depreciation and amortization) and a small quantity of stock-based compensation

**Gross Profit:** Non-GAAP gross profit, defined as revenue less cost of revenue (excluding acquisition-related depreciation and amortization and equity compensation costs).

**Gross Margin:** is calculated as Gross Profit divided by GAAP Revenue

**Adjusted Gross Margin:** is calculated as Adjusted Gross Profit divided by GAAP Revenue

**Non-GAAP Sales and Marketing:** is calculated as GAAP Sales and Marketing expense less equity-compensation costs and non-recurring & one-time items allocated to Sales and Marketing

**Non-GAAP Product Development:** is calculated as GAAP Product Development expense less equity-compensation costs and non-recurring & one-time items allocated to Product Development

**Non-GAAP General & Administrative:** is calculated as GAAP General & Administrative expense less equity-compensation costs and non-recurring & one-time items allocated to General & Administrative

**Adjusted EBITDA:** Adjusted EBITDA is defined as earnings before debt-related costs, including interest expense, net and loss on extinguishment of debt, income taxes and depreciation and amortization. Adjusted EBITDA is defined as EBITDA adjusted to exclude certain items of a significant or unusual nature, including other income and expense, equity-based compensation, transaction, integration and restructuring expenses and other non-recurring expenses

**Adjusted EBITDA Margin:** defined as Adjusted EBITDA divided by GAAP Revenue

**Adjusted Net Income:** defined as GAAP Net Income before acquisition-related amortization, stock-based compensation, non-recurring tax provision, TRA remeasurement expenses, acquisition-related expenses, and other non-recurring expenses. Addbacks are tax effected based on an estimated long-term non-GAAP tax rate of 27% applied to the % of Controlling Interest as of prior quarter end.

**Unlevered Free Cash Flow (uFCF):** Defined as net cash provided from operating activities less purchases of property, equipment and other assets, plus cash interest expense and cash payments related to transaction, integration and restructuring related expenses, earnouts and other non-recurring items. Unlevered Free Cash Flow does not represent residual cash flow available for discretionary expenditures since, among other things, we have mandatory debt service requirements

**Unlevered Free Cash Flow Margin:** is calculated as Unlevered Free Cash Flow divided by GAAP Revenue

**Customer Lifetime Value (LTV):** Refers to customer lifetime value, or the value that we expect to generate from a customer during the period that the customer continues to subscribe to our healthcare commercial intelligence platform. We calculate LTV as the product of (i) our average ARR per customer as of period end, multiplied by (ii) our Adjusted Gross Margin, divided by (iii) the annual revenue churn rate, which is defined as the percentage of ARR associated with customers that cancel during the period divided by the ARR at the beginning of the period.

**Customer Acquisition Cost (CAC):** Refers to the cost of acquiring a new customer. We calculate CAC as (i) the sales and marketing expense, including associated indirect costs, such as management and overheads, associated with acquiring new customers on a trailing twelve-month basis starting from the prior quarter, excluding expenses that are non-cash or one-time in nature, including share-based compensation, acquisition-related integration and compensation expenses, and non-recurring items divided by (ii) the number of new customers added during the period

**Financial Audits:** Non-GAAP metrics and historical financials shown throughout the presentation should be considered unaudited

**Rounding:** In some instances, rounding has occurred throughout the presentation

